Ashmore









Ashmore Group plc

Results for six months ending 31 December 2018

14 February 2019

Overview



· Business model continues to deliver

- Strong investment performance
 - 97% AuM outperforming over three years
 - Active management delivering outperformance in 2019
- Resilient client flows
 - AuM +10% YoY. Net inflow of +US\$2.4bn in H1 and +US\$11.4bn for calendar 2018
- +18% growth in net management fee income
- +8% adjusted EBITDA growth despite lower performance fees
- Dividend maintained at 4.55p

Positive outlook: significant value available and good momentum in EM capital flows

- Emerging Markets are in good health with high GDP growth and low inflation
- Capital inflows to EM continuing
- US dollar weakening, temporary support fading (tax cut, Fed rhetoric, protectionism)
- Elections in 2019 offer opportunities
- 2019 has started well

Financial performance overview



- AuM +10% YoY, average AuM +17% YoY
 - Net flows +US\$2.4 billion in H1
- Adjusted net revenue +8%
 - Net management fees +18% to £142.3 million driven by diversified AuM growth
 - Lower performance fees
- · Ongoing cost discipline
 - Like-for-like cost growth only 2%
- Adjusted EBITDA +8%
 - High profit margin maintained at 67%
- Strong cash generation
 - Operating cash flow of £84.9 million (86% of adjusted EBITDA)
- Profit before tax -6%
 - Negative mark-to-market seed capital impact

	H1 2018/19 £m	H1 2017/18 £m	YoY %
AuM (US\$bn)	76.7	69.5	10
Adjusted net revenue	148.2	136.7	8
Adjusted operating costs	(52.0)	(48.1)	(8)
Adjusted EBITDA	98.8	91.2	8
- margin	67%	67%	
Seed capital	(9.7)	10.5	nm
Profit before tax	93.0	99.0	(6)
Diluted EPS (p)	10.1	11.3	(10)
DPS (p)	4.55	4.55	-

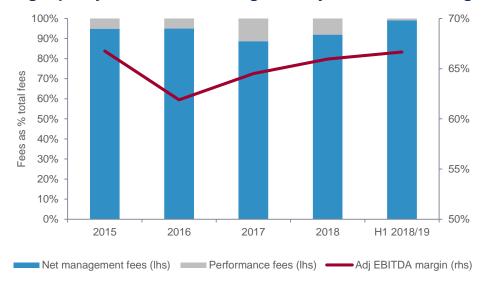
Figures stated on an adjusted basis exclude FX translation and seed capital-related items; see Appendix 1

Business model



- Ashmore's business model delivers through market cycles
 - High-quality revenues driven by recurring net management fees
 - Cost discipline including flexible remuneration policy supports adjusted EBITDA margin
 - Consistent teams and strong alignment of interests between clients, shareholders and employees
 - Cash conversion consistently high
 - Well-capitalised balance sheet confers advantages
- Profitability remained high in 2013-2016 period despite 37% peak/trough fall in AuM
- In the cyclical recovery since December 20151:
 - AuM has increased 55%
 - Net management fees have increased by 44%
 - Adjusted EBITDA has increased by 45% and margin has expanded from 62% to 67%
 - Operating cash flows of £435 million have funded dividends of £353 million

High-quality revenues delivering 67% adjusted EBITDA margin

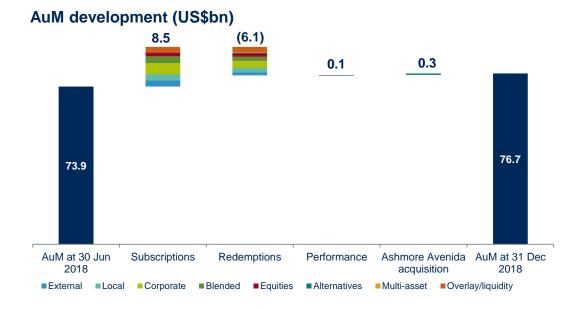


Distinctive business model delivering value through the cycle

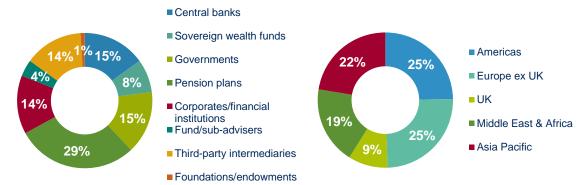
Assets under management



- Gross subscriptions of US\$8.5 billion, 12% of opening AuM (H1 2017/18: US\$15.0 billion, 26%)
 - Bias towards existing clients
 - New mandates focused on local currency, blended debt and equities
 - Retail momentum continues, 21% of net flows
- Gross redemptions of US\$6.1 billion, 8% of opening AuM (H1 2017/18: US\$7.1 billion, 12%)
- Net inflows of +US\$2.4 billion
- Investment performance +US\$0.1 billion



Balanced and diversified client base



Broad based growth in AuM

Financial results Revenues

- Net management fees +18% with +17% average AuM growth
 - 3% YoY benefit from lower average GBP:USD rate
- Net management fee margin 49bps
 - 1bp increase HoH, due to retail growth and Ashmore Avenida acquisition
 - 1bp reduction YoY, due to large mandates partially offset by retail growth and other effects
- Lower performance fees given broader market weakness

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Strong growth (+18%) in net management fee income



	H1 2018/19 £m	H1 2017/18 £m	YoY %
Net management fees	142.3	120.5	18
Performance fees	1.2	14.8	(92)
Other revenue	2.0	1.1	82
FX: hedges	2.7	0.3	nm
Adjusted net revenue	148.2	136.7	8

Figures stated on an adjusted basis, excluding FX translation and seed capital-related items; see Appendix 1

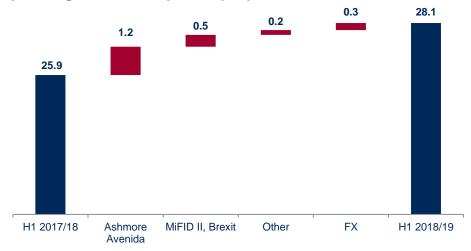
AuM growth driving strong increase in management fee income

Financial results Operating costs

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- Like-for-like fixed cost growth of £0.5 million, of which £0.3 million is due to weaker GBP:USD rate
- Other increase of £1.7 million attributable to:
 - Ashmore Avenida (mostly staff costs)
 - MiFID II and preparation for Brexit (mostly other operating costs)
- Average headcount increased 15% YoY
 - Ashmore Avenida added 42 employees
 - Group headcount increased by five, in local platforms (Indonesia, Saudi Arabia) and Ireland
- Variable compensation accrued at 20% of EBVCIT

Operating cost development (£m)



	H1 2018/19 £m	H1 2017/18 £m	YoY %
Fixed staff costs	(13.3)	(12.3)	(8)
Other operating costs	(12.2)	(11.0)	(11)
Depreciation & amortisation	(2.6)	(2.6)	-
Operating costs before VC	(28.1)	(25.9)	(8)
Variable compensation (20%)	(24.7)	(21.7)	(14)
- adjustment for FX translation	0.8	(0.5)	nm
Adjusted operating costs	(52.0)	(48.1)	(8)

Financial results Seed capital

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- Realised gain of £1.0 million and total mark-to-market seed capital loss of £9.7 million
- · Consolidated funds:
 - Line-by-line consolidation in financial statements
 - FX taken to reserves
 - PBT contribution of -£6.4 million
- Unconsolidated funds:
 - Market returns including FX recognised in Finance income
 - PBT contribution of -£3.3 million with negative investment return of £2.9 million and mark-tomarket FX loss of £0.4 million

	H1 2018/19 £m	H1 2017/18 £m
Gains/(losses) on investment securities	(18.6)	9.4
Change in third-party interests in consolidated funds	7.8	(4.9)
Operating costs	(1.4)	(1.1)
Interest and dividend income	5.8	2.7
Sub-total: consolidated funds	(6.4)	6.1
Finance income		
- market return	(2.9)	7.4
- foreign exchange	(0.4)	(3.0)
Sub-total: unconsolidated funds	(3.3)	4.4
Total profit/(loss)	(9.7)	10.5
- realised	1.0	-
- unrealised	(10.7)	10.5
Seed capital included in Finance income	2.5	7.1
Interest income	3.8	2.0
Reported Finance income	6.3	9.1

Financial results Statutory earnings



	H1 2018/19 £m	H1 2017/18 £m	YoY %
Profit before tax	93.0	99.0	(6)
Tax	(19.0)	(17.8)	(7)
Profit after tax	74.0	81.2	(9)
Profit attributable to non-controlling interests	(1.6)	(1.0)	(60)
Profit attributable to equity holders of the parent	72.4	80.2	(10)
Earnings per share: basic (p)	10.8	12.0	(10)
Earnings per share: diluted (p)	10.1	11.3	(10)
Dividends per share (p)	4.55	4.55	-

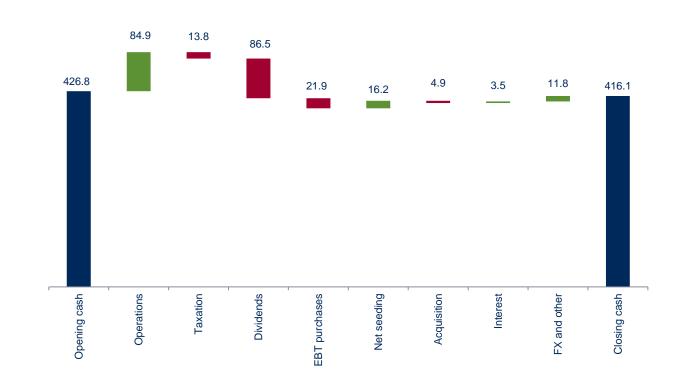
- Effective tax rate 20.4% vs 19.0% statutory UK rate
- Disallowable mark-to-market seed-capital losses
- Effect of non-operating items on diluted EPS: FX translation +0.3p (H1 2017/18: -0.2p), seed capital -1.1p (H1 2017/18: +1.2p)

Financial results Cash flow

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- Operations generated cash flow of £84.9 million ⁽¹⁾
 - 86% of adjusted EBITDA (H1 2017/18: 81%)
- H1 bias to cash payments, relating to prior year
 - Final dividend
 - Cash component of variable remuneration
- Shares purchased to satisfy employee equity awards (£21.9 million)
- Seed capital realisations generated net cash flow of £16.2 million

Cash flow (£m) (1)



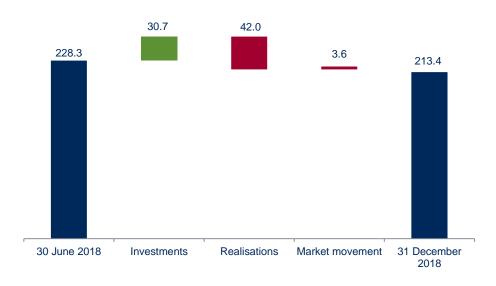
⁽¹⁾ Excludes consolidated funds. See Appendix for reconciliation to statutory consolidated cash flow statement

Financial results Seed capital

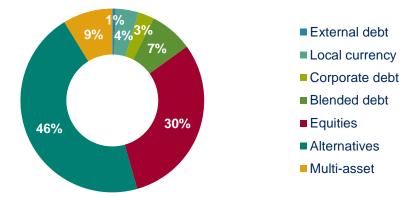
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- · Total seed capital programme of £238.3 million
 - Market value £213.4 million (30 June 2018: £228.3 million)
 - Undrawn commitments of £24.9 million
- Realised gain of £1.0 million offset by marking-to-market losses, giving profit impact of -£9.7 million
 - Investment return of -£9.3 million
 - Mark-to-market FX loss of -£0.4 million
- New investments of £30.7 million, into local platforms (e.g. Indonesian equity funds) and alternatives products
- Successful realisations of £42.0 million, focused on alternatives funds returning capital to investors
- Seed capital has supported funds representing 15% of Group AuM (>US\$11 billion)

Seed capital movement (£m)



Diversified across themes (% of market value)

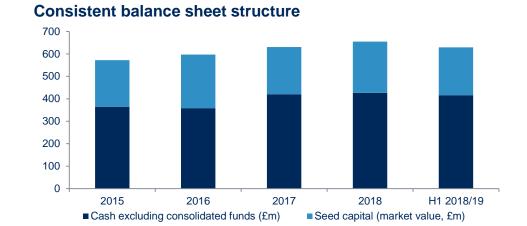


Seed capital investments supporting strategic growth initiatives

Financial results Balance sheet

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- Excess regulatory capital of £523.7 million
 - Financial resources of £643.2 million ⁽²⁾
 - Pillar 2 regulatory capital requirement of £119.5 million
 - Excess capital equivalent to 73p/share
- Balance sheet is highly liquid (78%)
 - £416.1 million cash & cash equivalents (1)
 - £213.4 million seed capital with significant proportion in funds with at least monthly dealing frequency
- FX exposure is predominantly USD
 - £3.5 million PBT sensitivity to 5c move in GBP:USD
- IFRS 16: estimated immaterial impact on regulatory capital position



FX exposure: cash⁽¹⁾ & seed capital

Financial resources of £643.2 million (2)



⁽¹⁾ Excludes consolidated funds. See Appendix for reconciliation to statutory consolidated cash flow statement

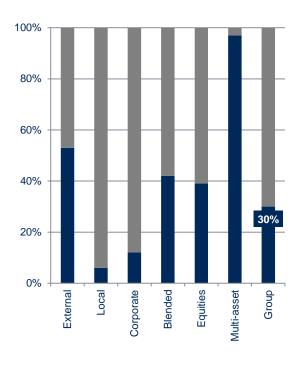
Well-capitalised, liquid balance sheet with no debt

⁽²⁾ Total equity less deductions for intangibles, goodwill, DAC, material holdings and declared interim ordinary dividend

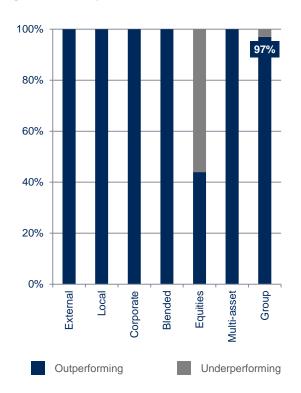
Investment performance



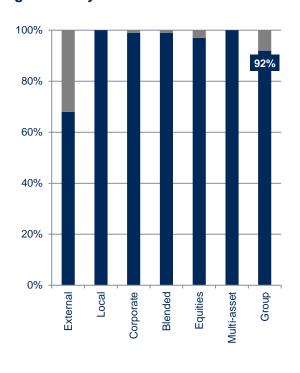
AuM outperforming versus benchmark, gross one year annualised



AuM outperforming versus benchmark, gross three years annualised



AuM outperforming versus benchmark, gross five years annualised



- Continuing strong investment performance over three and five years
- One year performance is typical at this point: reflects volatile markets in 2018 and investment processes adding risk
 - Approximately 50% of underperforming AuM is within 50bps of benchmark

Active management delivering strong performance

Emerging Markets 2019 outlook

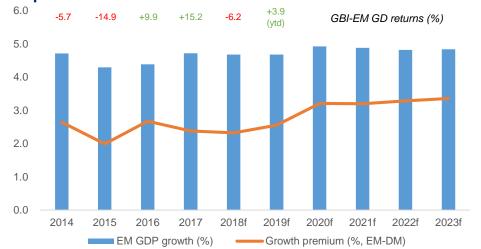
<u>Ashmore</u>

- 2018 market weakness due to temporary factors
- EM GDP growth is high, accelerating vs DM
- · Low inflation, well-controlled by central banks
- · Diverse asset classes with highly attractive valuations
- Capital flows reflect underweight positioning, QE unwinding and poor value in DM
- · Elections bring uncertainty, therefore opportunities

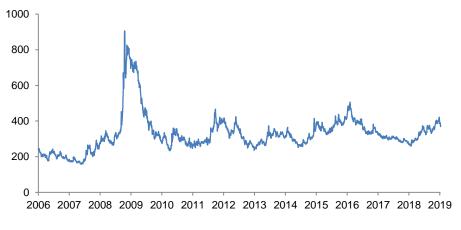
What are the main risks?

- China/US: rhetoric expected to moderate
- <u>US dollar</u>: weakening, temporary support fading
- Country-specific: requires active management
- Greater risks in DM: political turmoil and high valuations

EM price weakness in 2018 inconsistent with economic backdrop



Significant value available: external debt



Summary

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· Business model continues to deliver

- Continued strong investment performance
- AuM growth and resilient client flows
- +8% adjusted EBITDA growth
- Strong cash generation

Outlook

- Emerging Markets are in good health
- Continuing EM capital inflows
- US dollar weakening
- Elections offer opportunities
- 2019 has started well

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Appendices



Appendix 1 Adjusted profits reconciliation

	Adjusted H1 2018/19 £m	Adjusted H1 2017/18 £m	YoY %
Net revenue	152.1	134.4	13
FX translation	(3.9)	2.3	nm
Adjusted net revenue	148.2	136.7	8
Operating costs ex consolidated funds	(50.2)	(45.0)	(12)
VC on FX translation	0.8	(0.5)	nm
Adjusted operating costs	(49.4)	(45.5)	(9)
Adjusted EBITDA	98.8	91.2	8
EBITDA margin	67%	67%	
Depreciation and amortisation	(2.6)	(2.6)	-
Total adjusted operating costs	(52.0)	(48.1)	(8)
Net finance income	3.8	2.0	90
Associates and joint ventures	(0.4)	(0.3)	(33)
Seed capital-related items	(9.7)	10.5	nm
Foreign exchange translation net of VC	3.1	(1.8)	nm
Profit before tax	93.0	99.0	(6)



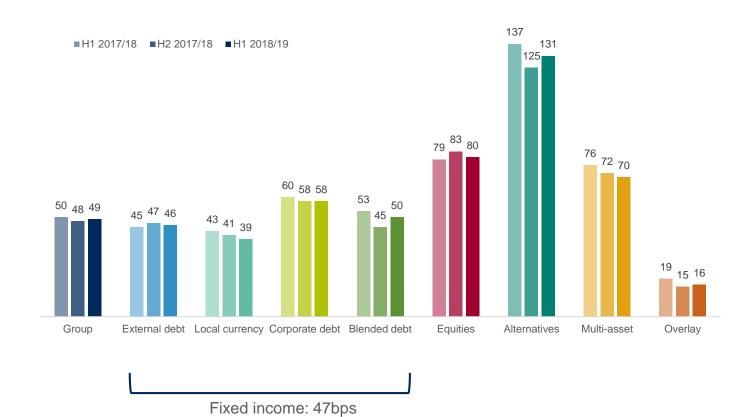
Appendix 2a Net management and performance fees by theme

	H1 2018/19 £m	H1 2017/18 £m	H1 2018/19 US\$m	H1 2017/18 US\$m
External debt	27.2	24.4	34.9	32.3
Local currency	26.0	21.4	33.6	28.6
Corporate debt	23.5	16.3	30.4	21.6
Blended debt	39.2	34.1	50.5	45.7
Equities	12.7	10.8	16.3	14.3
Alternatives	7.5	6.6	9.6	8.7
Multi-asset	2.6	3.3	3.3	4.4
Overlay / liquidity	3.6	3.6	4.7	4.9
Total net management fee income	142.3	120.5	183.3	160.5

	H1 2018/19 £m	H1 2017/18 £m	H1 2018/19 US\$m	H1 2017/18 US\$m
External debt	0.5	1.7	0.6	2.0
Local currency	-	7.3	-	9.7
Corporate debt	0.2	0.8	0.3	0.9
Blended debt	0.2	4.9	0.3	6.7
Equities	-	0.1	-	0.1
Alternatives	0.3	-	0.4	-
Multi-asset	-	-	-	-
Overlay / liquidity	-	-	-	-
Total performance fee income	1.2	14.8	1.6	19.4

Appendix 2b Management fee margins



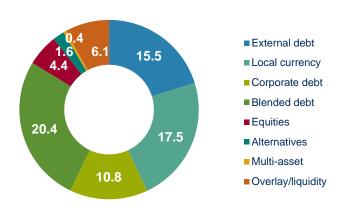


(H1 2017/18: 49bps) (H2 2017/18: 46bps)

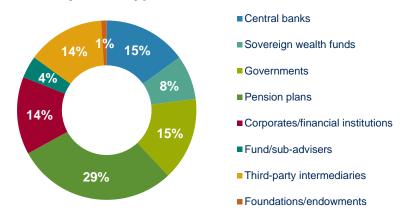
Appendix 3a Assets under management

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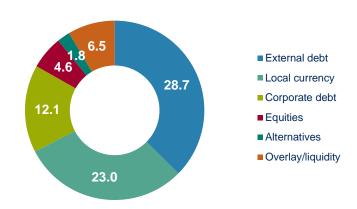
AuM by theme (US\$bn)



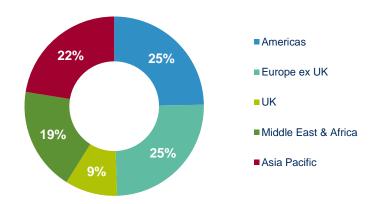
AuM by client type



AuM as invested (US\$bn)



AuM by client location



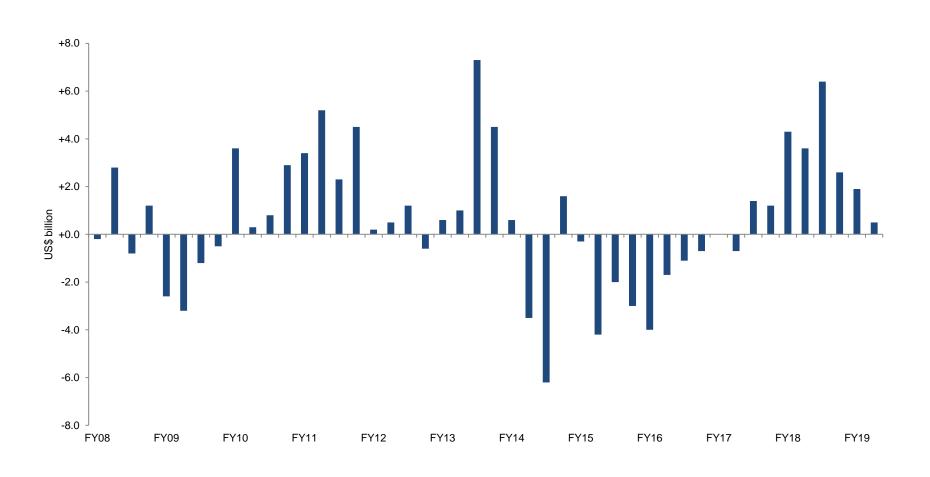
Appendix 3b Investment themes



	External Debt (US\$15.5bn)	Local Currency (US\$17.5bn)	Corporate Debt (US\$10.8bn)	Equities (US\$4.4bn)	Alternatives (US\$1.6bn)	Overlay/ Liquidity (US\$6.1bn)
Global Emerging Markets Sub-themes	BroadSovereignSovereign, investment gradeShort duration	BondsBonds (Broad)FX+Investment grade	 Broad High yield Investment grade Local currency Private Debt Short duration Global EM Equity Active Equity Global Small Cap Global Frontier 	Active EquityGlobal Small Cap	 Private Equity Healthcare Infrastructure Special Situations Distressed Debt Real Estate 	 Overlay Hedging Cash Management
		Blended Debt (US\$20.4bn)				
	Blended	Investment grade	Absolute return			
Regional / Country focused Sub-themes	• Indonesia	• Indonesia	Latin AmericaAsia	 Africa Colombia India Indonesia Latin America Middle East Saudi Arabia 	Andean Middle East (GCC)	
			Multi- (US\$0			
			• Glol	pal		

Appendix 3c Quarterly net flows







Appendix 4 AuM movements by theme and fund classification

US\$bn	AuM 30 June 2018	Performance	Gross subscriptions	Gross redemptions	Net flows	Reclassification & other	AuM 31 December 2018
External debt	14.5	0.1	1.3	(0.7)	0.6	0.3	15.5
Local currency	17.0	0.1	1.4	(1.0)	0.4	-	17.5
Corporate debt	9.8	0.1	2.3	(1.4)	0.9	-	10.8
Blended debt	19.7	0.1	1.5	(0.9)	0.6	-	20.4
Equities	4.2	(0.2)	0.8	(0.7)	0.1	0.3	4.4
Alternatives	1.5	(0.1)	-	(0.1)	(0.1)	0.3	1.6
Multi-asset	1.0	-	0.1	(0.1)	-	(0.6)	0.4
Overlay / liquidity	6.2	-	1.1	(1.2)	(0.1)	-	6.1
Total	73.9	0.1	8.5	(6.1)	2.4	0.3	76.7

US\$bn	31 December 2018	30 June 2018
Ashmore sponsored funds	24.4	23.2
Segregated accounts	47.0	45.7
White label / other	5.3	5.0
Total	76.7	73.9

Appendix 5 Foreign exchange



- Sterling weakened against the US dollar over the six month period
 - Period-end rate moved from 1.3200 to 1.2736
 - Average rate 1.2948 vs 1.3259 in H1 2017/18
- P&L FX effects in H1 2018/19:
 - Translation of net management fees +£3.3 million
 - Translation of non-Sterling balance sheet items +£3.9 million
 - Net FX hedges +£2.7 million
 - Seed capital -£0.4 million

FX sensitivity:

- ~£3.5 million PBT for 5c movement in GBP:USD rate
 - £2.0 million for cash deposits (in 'foreign exchange')
 - £1.5 million for seed capital (in 'finance income')

Currency exposure of cash⁽¹⁾

	31 December 2018 £m	%	30 June 2018 £m	%
US dollar	220.5	53	317.0	74
Sterling	175.9	42	77.2	18
Other	19.7	5	32.6	8
Total	416.1		426.8	

(1) Excludes consolidated funds. See Appendix for reconciliation to statutory consolidated cash flow statement

Currency exposure of seed capital

	31 December 2018 £m	%	30 June 2018 £m	%
US dollar	188.0	88	203.9	89
Colombian peso	13.1	6	13.6	6
Other	12.3	6	10.8	5
Total	213.4		228.3	





£m	As reported	Consolidated funds	Group ex funds
Cash from operations	83.3	(1.6)	84.9
Taxation	(13.8)	-	(13.8)
Interest received	8.6	5.1	3.5
Seeding activities	15.5	(0.7)	16.2
Acquisition	(4.9)	-	(4.9)
Dividends paid	(86.5)	-	(86.5)
Treasury/own shares	(21.9)	-	(21.9)
FX and other	12.1	0.3	11.8
Increase/(decrease) in cash	(7.6)	3.1	(10.7)
Opening cash & cash equivalents	433.0	6.2	426.8
Closing cash & cash equivalents	425.4	9.3	416.1

Appendix 7 Investment performance



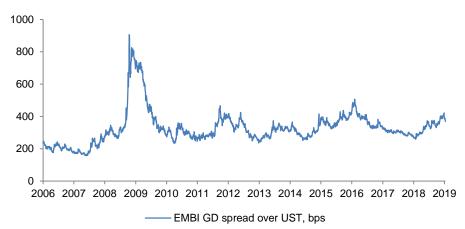
	1yr		3yr		5yr	
31st December 2018	Ashmore	Benchmark	Ashmore	Benchmark	Ashmore	Benchmark
External debt						
Broad	-5.0%	-4.3%	8.3%	5.2%	5.5%	4.8%
Sovereign	-4.6%	-4.3%	6.2%	5.2%	5.4%	4.8%
Sovereign IG	-2.0%	-2.4%	5.4%	4.5%	4.6%	4.3%
Local currency						
Bonds	-6.3%	-6.2%	7.8%	5.9%	0.1%	-1.0%
Corporate debt						
Broad	-2.7%	-1.7%	10.2%	5.2%	4.9%	4.4%
HY	-1.8%	-2.9%	12.6%	7.6%	4.6%	4.8%
IG	-1.4%	-0.6%	4.5%	3.8%	4.2%	4.0%
District List						
Blended debt	4.50/	4.50/	0.00/	5.00/	2 22/	0.00/
Blended	-4.5%	-4.5%	8.9%	5.0%	3.6%	2.0%
Equities						
Global EM equities	-15.7%	-14.6%	14.2%	9.3%	2.2%	1.7%
Global EM small cap	-20.6%	-18.6%	3.1%	3.7%	0.0%	1.0%
Frontier markets	-16.8%	-16.4%	7.0%	4.2%	3.4%	0.7%

Appendix 8 Historical valuations relative to Developed Markets



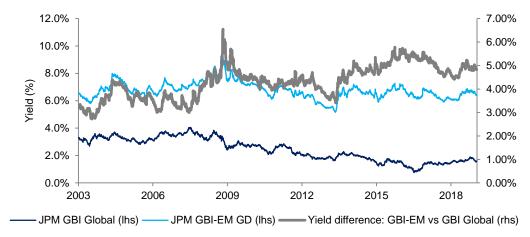
External debt

Index: 67 countries, 154 issuers, 679 bonds



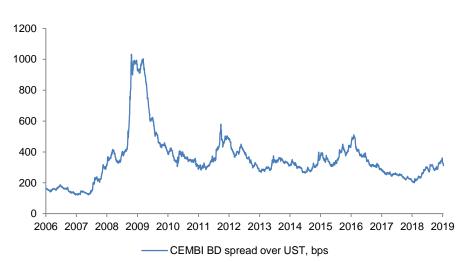
Local currency

Index: 19 countries, 19 issuers, 219 bonds



Corporate debt

Index: 50 countries, 645 issuers, 1,420 bonds



Equities



Appendix 9 Disclosures



Page 13:

- Gross performance is shown, weighted by fund AuM, to provide a representative view to analysts and shareholders of Ashmore's investment performance over relevant time periods
- Only funds at 31 December 2018 and with a performance benchmark are included, which specifically excludes funds in the alternatives and overlay/liquidity investment themes
- 85% of Group AuM at 31 December 2018 is in such funds with a one year track record; 73% with three years; and 55% with five years
- Reporting of investment performance to existing and prospective fund investors is specific to the fund and the investor's circumstances and objectives and may, for example, include net as well as gross performance

Appendix 7:

Source: Ashmore (un-audited), JP Morgan, Morgan Stanley

- Returns gross of fees, dividends reinvested.
- Annualised performance shown for periods greater than one year.
- Within each investment theme category, all relevant Ashmore Group managed funds globally that have a benchmark reference point have been included.

Benchmarks

External debt Broad JPM EMBI GD

External debt Sovereign G JPM EMBI GD IG

External debt Sovereign IG JPM EMBI GD IG

Local currency Bonds JPM GBI-EM GD

Blended debt 50% EMBI GD, 25% GBI-EM GD. 25% ELMI+

Corporate debt Broad

Corporate debt HY

JPM CEMBI BD NIG

Corporate debt IG

JPM CEMBI BD IG

Global EM equities

MSCI EM net

Global EM small cap MSCI EM Small Cap net
Frontier markets MSCI Frontier net

Disclaimer



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