

**Ashmore Group plc - Data for 2021 FTSE Women Leaders Review**

*Executive Committee Representation:*

- Total number of Executive Committee members
- Total number of Executive Committee members - men
- Total number of Executive Committee members - women

<b>As At 31/10/21</b>
11
10
1

*Direct Reports to the Executive Committee (excl. admin support staff):*

- Total number of Direct Reports
- Total number of Direct Reports - men
- Total number of Direct Reports - women

75
56
19